		(ITIAL)	G	RADE						
				A1C						
PE HON []		R	ECORD R	EVIEW	<del></del>					
COUNSEL	ADD	ADDRESS AND OR ORGANIZATION OF COUNSEL								
S No										
<u> </u>					-	- Vot	E OF THE BO	)ARD		
		HON	GEN	UOTHC	OTHER	DENY				
								X*+		
								X*+		
								X*+		
			<u> </u>					A 1	X	
									X	
					T le	XHIRITSSI	RMETED E	O THE BOAR	l	
			30	1	T The second sec		NG THE BOA	-		
-				2	<del> </del>			DISCHARGE		
				3	+	ER OF NOTIF				
				4	1	OF PERSON		DOARD		
					ADDIT			TTED AT TIN	Æ ÖF	
					TAPE	RECORDING	OF PERSON	AL APPEARA	NCE	
IEARING DATE	April 100	CASE NUMBER								
5 Feb 2005		FD-2004-00443								
PPLICANT'S ISSU	E AND THE BOARD'S D	ECISIONAL RATIONAL ARE I	ISCUSSED ON THE ATTAC	HED AIR PORCE DIS	CHARGE RI	VIEW BOARD C	ECISIONAL RAT	IONALE		
ase heard a	t Washington,	D.C.								
lames and v	otes will be m	ade available to the	e applicant at the	applicant's r	equest.					
CHANGE R	RE CODE									
CHANGE F	REASON AND	AUTHORITY TO S	SECRETARIAL AU	JTHORITY						
								1		
								-		
	religion del company	Indorse	MENT   -   -	ing papiling			DATE: 2/17/	2005		
TO:	(DDD		FRO	M: SECRETA	RY OF THE	AIR FORCE PE	RSONNEL COU	NCIL		
SAF/MRBR 550 C STREET WEST, SUITE 40					CE DISCHA	RGE REVIEW B	OARD			
	OLPH AFB, TX 781				S AFB, MD					
			/				1*.*			
AFHQ FO	(EF-V2)	Previous edition will be used								

### AIR FORCE DISCHARGE REVIEW BOARD DECISIONAL RATIONALE

CASE NUMBER

FD-2004-00443

**GENERAL:** The applicant appeals to change the reason and authority for the discharge, and to change the reenlistment code.

The applicant was offered a personal appearance before the Discharge Review Board (DRB) and exercised this right. She was represented by attorney at law (her father).

The attached brief contains available pertinent data on the applicant and the factors leading to the discharge.

FINDINGS: The Board grants the requested relief.

The Board finds that the evidence of record combined with the testimony of the applicant substantiates an inequity that justifies a change of discharge authority and reenlistment code.

#### ISSUE:

Issue. Applicant contends her discharge was inequitable because it was too harsh. The records indicated the applicant received numerous evaluation forms showing her shortcomings in her career field and demonstrating her unsatisfactory performance. The records also clearly indicate multiple problems with the training she received in an attempt to remedy her poor performance. Due to frequent changes in trainers, the subjective (and differing) nature of the evaluations she received regarding her performance, the difficulty in scheduling her for training due to inadequate numbers of qualified personnel to control air traffic and train at the same time, and the subsequent use of low traffic times to conduct her training, it appears to the board that she was not offered a fair opportunity to improve her performance to bring it up to Air Force standards. Because of this conclusion, the Board believes it is in the interest of justice to change the reason for her discharge to Secretarial Authority and to change her reenlistment code to allow her to reenlist in the Air Force and serve her country as she desires to do.

**CONCLUSIONS:** The Discharge Review Board concludes that the discharge was consistent with the procedural requirements of the discharge regulation and was within the discretion of the discharge authority and that the applicant was provided full administrative due process. Nonetheless, while technically proper, there was a substantial inequity in the Air Force's failure to provide her with a full and fair opportunity to receive the necessary training to allow her to succeed in her job.

In view of the foregoing findings, the Board further concludes that the reason for the discharge is more accurately described as Secretarial Authority under the provisions of Title 10, USC 1553, and that her reenlistment code should be changed to 3K.

Attachment: Examiner's Brief

# DEPARTMENT OF THE AIR FORCE AIR FORCE DISCHARGE REVIEW BOARD ANDREWS AFB, MD



(Former A1C) (HGH A1C)

1. MATTER UNDER REVIEW: Appl rec'd a HON Disch fr McGuire AFB, NJ on 30 Dec 99 UP AFI 36-3208, para 5.26.3 (Unsatisfactory Performance). Appeals for Change in RE Code, Reason and Authority for Discharge.

#### 2. BACKGROUND:

- a. DOB: 20 Nov 77. Enlmt Age: 19 5/12. Disch Age: 22 1/12. Educ: HS DIPL. AFQT: N/A. A-46, E-97, G-84, M-76. PAFSC: 1C131 Air Traffic Control Apprentice. DAS: 3 May 97.
  - b. Prior Sv: (1) AFRes 25 Apr 97 9 Sep 97 (4 months 16 days) (Inactive).

#### SERVICE UNDER REVIEW:

- a. Enlisted as Amn 10 Sep 97 for 6 yrs. Svd: 2 Yrs 3 Mo 21 Das, all AMS.
- b. Grade Status: A1C 25 Oct 97
- c. Time Lost: None.
- d. Art 15's: None.
- e. Additional: MEMO, 02 SEP 99 Unsatisfactory Performance. 305 OSS 1, 21 AUG AND 26 AUG 99 - Unsatisfactory

Performance.

305 OSS 1, 13 AUG AND 18 AUG 99 - Unsatisfactory

Performance.

305 OSS 1, 20 APR AND 24 APR 99 - Unsatisfactory

Performance.

305 OSS 1, 15 MAR AND 17 MAR 99 - Unsatisfactory

Performance.

OSS/OSAT 4, 12 FEB AND 17 FEB 99 - Unsatisfactory

Performance.

25 JAN 99 - Failed to achieve Position Certification.

- f. CM: None.
- g. Record of SV: 10 Sep 97 9 May 99 McGuire AFB 4 (Initial) 10 May 99 - 7 Dec 99 McGuire AFB 2 (HAF Dir) REF
- h. Awards & Decs: AFTR, AFOUA W/1 DEV.
- i. Stmt of Sv: TMS: (2) Yrs (9) Mos (6) Das TAMS: (2) Yrs (3) Mos (20) Das

4. BASIS ADVANCED FOR REVIEW: Appln (DD Fm 293) dtd 29 Oct 04 (Change Discharge to RE Code, Reason and Authority for Discharge)

ISSUES ATTACHED TO BRIEF.

#### ATCH

- 1. Applicant's Issues.
- 2. 305 OSS Form 1/Training Evaluation dated 29 May 98-26 Aug 99.
- 3. AF Form 910, 10 Sep 97 thru 9 May 99. 4. AF Form 931, 27 Jul 99.

7JAN05/ia

## RE RP FD2004-00443

### APPLICATION FOR THE REVIEW OF DISCHARGE OR DISMISSAL FROM THE ARMED FORCES OF THE UNITED STATES

(Please read instructions on Pages 3 and 4 BEFORE completing this application.)

Form Approved OMB No. 0704-0004 Expires Aug 31, 2006

The public reporting burden for this collection of information is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing the burden, to Department of Defense, Washington Headquarters Services, Directorate for Information Operations and Reports (0704-0004); 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

PLEASE DO NOT RETURN YOUR FORM TO THE ABOVE ADDRESS. RETURN COMPLETED FORM TO THE APPROPRIATE ADDRESS ON BACK OF THIS PAGE.

	DOM: LOCK												
AUTHORITY: 10 U.S.C. 1553; E.O. 9397.	•	Y ACT STATEMENT											
PRINCIPAL PURPOSE(S): To apply for a ch ROUTINE USE(S): None.	lange in the characteriz	ation or reason for mi	ilitary discharg	e iss	ued to an individual.								
DISCLOSURE: Voluntary; however, failure	to provide identifyine i	information may be a		بلد الا	* ***								
Social Security Number is strictly to assure	proper identification of	f the individual and ap	ppropriate reco	rds.									
1. APPLICANT DATA (The person whose of			OR TYPE INFO	ORM	ATION.								
a. BRANCH OF SERVICE (X one) ARMY	MARINE CORPS	NAVY	X AIR FOR		COAST GUARD								
b. NAME (Lest, First, Middle Initial)		c. GRADE/RANK AT DI E-3	ISCHARGE	d. \$	SOCIAL SECURITY NUMBER								
2. DATE OF DISCHARGE OR SEPARATION	4. DISCHARGE CHAP	RACTERIZATION REC	EIVED (X one)	5.	BOARD ACTION REQUESTED (X one,								
(YYYYMMDD) (if date is more than 15 years	X HONORABLE				CHANGE TO HONORABLE								
ago, submit a DD Form 149)	GENERAL/UNDER I	HONORABLE CONDITION	NS	$\overline{}$	CHANGE TO GENERAL/UNDER								
19993012	UNDER OTHER THA	AN HONORABLE CONDIT	TIONS	Ш'	HONORABLE CONDITIONS								
3. UNIT AND LOCATION AT DISCHARGE OR SEPARATION	BAD CONDUCT (S)	pecial court-martial only)			(Not applicable for Air Force)								
305th OSS		UNCHARACTERIZED			CHANGE NARRATIVE REASON FOR SEPARATION TO:								
McGuire AFB NJ	OTHER (Explain)	OTHER (Explain)			Secretarial Authority								
6. ISSUES: WHY AN UPGRADE OR CHANG	R THE REQUE	ST /(	Continue in Item 14. See instructions on										
It is believed that there was an improprie	ety in the discharge. I	First of all the fact t	the state of the s	·									
It is believed that there was an impropriety in the discharge. First of all, the fact that the experienced difficulty during her training as an Air Traffic Controller will not be denied. When was noted as being in "Experiencing Difficulty in Training"													
TELM 1 ) status during the time frame of 2	などともシタ thru 11MAY	Y 99 While completin	ng her Radar /	Arris	val Controller training								
did successfully overcome her defi	iciencies, received he	T Arrival Control Ce	ertification ar	d re	moved from EDIT status.								
7. (X if applicable) AN APPLICATION W													
AND THIS FORM IS SUBMITTED TO	ADD ADDITIONAL ISS	SUES. JUSTIFICATION	N OR EVIDENC	<del>-</del>	·								
8. IN SUPPORT OF THIS APPLICATION, TH	E FOLLOWING ATTACI	HED DOCUMENTS AF	AE SUBMITTEL	) AS	EVIDENCE: (Continue in Item 17.								
Memorandum for record dated 3UAUG9	elevant to your case, pleas	se send copies.)											
305 OSS Form 1 / Training Evaluations	dated 29MAY98 - 26	AUG99											
AF Form 910 covering the time period 1	OSEP97 thru O9MAY	799											
AF Form 931 dated 27JUL99													
9. TYPE OF REVIEW REQUESTED (X one)			<del></del>		**************************************								
CONDUCT A RECORD REVIEW OF MY DISCH SUBMITTED BY ME. I AND/OR (counsel/repri	<i>'esentative) Wi</i> ll not app	PEAR BEFORE THE BOAR	RD.										
WASHINGTON, D.C. METROPOLITAN AREA.	APPEAR AT A HEARING A	AT NO EXPENSE TO THE	GOVERNMENT		· · · · · · · · · · · · · · · · · · ·								
I AND/OR (counsel/representative) WISH TO ( (enter city and state)	· ·	MUIE: INC.	IMVV LIISCDAMOA HI	over.	v Koami dobe not have a travelino nanel l								
10.a. COUNSEL/REPRESENTATIVE (If any) NA	AME (Last, First, Middle In	nitial) AND ADDRESS	b. TELEPHON	E NU	Acre Code)								
State of the state	sevrepresentauve.;		c. E-MAIL		January Commission (Commission of Commission								
		I	L										
		ļ	d. FAX NUMB	ER (h	Include Area Code)								
11. APPLICANT MUST SIGN IN ITEM 13.8. I DEATH OR INCOMPETENCY MUST ACC the name (print)	BELOW. If the record is COMPANY THE APPLIC	in question is that of a CATION. If the applica and relationship i	ation is signed	by o	other than the applicant, indicate								
SPOUSE WIDOW WIDOWER	NEXT OF KIN	LEGAL REPRESENT											
12.a. CURRENT MAILING ADDRESS OF APPI	LICANT OR PERSON AI	BOVE			(Specify)								
(Foograph notification of any change in addre	ess./	1		1									
The second secon		,	c. E-MAIL										
and the second second	d. FAX NUMB	MBER (Include Market Code)											
13. CERTIFICATION. I make the foregoing			1	فيد									
penalties involved for willfully making a land 1001, provide that an individual shalor both.)	statements, as part of false statement or claim all be fined under this tit	- /// C Codo Tido 10	0 0	`~	CASE NUMBER (Do not write in this space.)								
a. SIGNATURE - REQUIRED (Applicant or person	in Item 11 above)	b. DATE SIGNED -	- REQUIRED		10443								
		(YYYYMMDD)	_		1111112								
we will be a second of the sec	and the second	200410	29		10079 J								

FD2604-0945

14. CONTINUATION OF ITEM 6, ISSUES (If applicable) removed from EDIT status. During the remainder of the controller training she was never placed back into EDIT status and had only received two unsatisfactory weekly performance evaluations (305 OSS Form 1 - attached). The Chief of Air Traffic Controller Training as noted in the attached memorandum, however, refuted one of the unsatisfactory evaluations. It seems unjustified that a discharge for Unsatisfactory Performance for failure to progress in on-the-job-training would come at a time when to her knowledge, was indeed progressing with her training. It knew that her skills needed to continue to improve while in OJT but was never placed under the impression that there were any severe deficiencies in her overall performance as an Apprentice Air Traffic Controller. There was never an occasion that the was formally counseled to make her aware of OJT deficiencies. If deficiencies did indeed exist, the lack of formal counseling did not allow her the opportunity to overcome these deficiencies. Nor did she have knowledge that there was a potential for an Unsatisfactory Performance discharge. However, it was indeed not progressing in OJT the opportunity to cross-train into another AFSC was not afforded to her. This opportunity was afforded to others that did not succeed in their Air Traffic Control OJT while was at McGuire AFB. For these reasons it is believed that there was impropriety and inequity in the handling of this particular discharge.

15. CONTINUATION OF ITEM 8, SUPPORTING DOCUMENTS (If applicable)

16. REMARKS (If applicable)

REQUEST CHANGE IN REENLISTMENT CODE TO ALLOW REENTRY INTO MILITARY

#### MAIL COMPLETED APPLICATIONS TO APPROPRIATE ADDRESS BELOW.

#### **ARMY**

Army Review Boards Agency Support Division, St. Louis 9700 Page Avenue St. Louis, MQ 63132-5200 (See http://arba.army.pentagon.mil)

#### **AIR FORCE**

Air Force Review Boards Agency SAF/MRBR 550-C Street West, Suite 40 Randolph AFB, TX 78150-4742

#### **NAVY AND MARINE CORPS**

Naval Council of Personnel Boards 720 Kennon Street, S.E. Room 309 (NDRB) Washington Navy Yard, DC 20374-5023

#### **COAST GUARD**

U.S. Coast Guard Commandant (G-WPM) 2100 Second Street, S.W. Room 5500 Washington, DC 20593

FD2004-00443



#### DEPARTMENT OF THE AIR FORCE

305th Operations Support Squadron (AMC)

#### MEMORANDUM FOR AIRMAN FIRST



13 DEC 1999

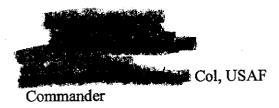
FROM: 305 OSS/CC

SUBJECT: Notification Memorandum

- 1. I am recommending your discharge from the United States Air Force for Failure to progress in on-the-job training. The authority for this action is AFPD 36-32 and AFI 36-3208, paragraph 5.26.3. If my recommendation for discharge is approved, your service will be characterized as Honorable or General. I am recommending that your service be characterized as Honorable.
- 2. My reasons for this action are:
- a. Between 5 Sep 98 and 7 Sep 98, you twice failed to deconflict aircraft during simulator training. For this, your supervisor rated your performance as "unsatisfactory," counseled you, and directed you to perform additional simulator training.
- b. On 25 Jan 99, you failed to achieve Position Certification in the Arrival Position because you failed to maintain proper separation between aircraft and failed to take prompt action to remedy your mistake. Your trainer had to intervene and issue break out instructions to the local controller. As a result of your failure, your supervisor provided you with additional simulator training opportunities.
- c. Between 12 Feb 99 and 17 Feb 99, you again failed to achieve Position Certification in the Arrival Position. During this period, you failed to maintain proper aircraft separation, exhibited poor situational awareness, communicated poorly with your team members, and demonstrated unfamiliarity with governing directives. As a result of your failure, your supervisor provided you with additional simulator and live training, directed you to review your training materials, and encouraged you to show more self-discipline and responsibility.
- d. Between 15 and 17 Mar 99, you demonstrated a lack of situational awareness and lack of knowledge of proper procedures in your handling of a C-141 and a DC 10 aircraft. For this, your supervisor rated your performance as "unsatisfactory" and directed you to either maintain situational awareness at all times or to ask for assistance.
- e. Between 20 and 24 Apr 99, you repeatedly failed to obtain proper aircraft spacing and failed to take prompt action to resolve potentially conflicting flight paths. You also admitted you had difficulty accurately spacing approaching aircraft. For this, your supervisor rated your performance as "unsatisfactory" and directed you to review pertinent publications. To further assist you, your supervisor demonstrated numerous scenarios on the marker board, gave you different techniques to calculate "miles to fly" for conflicting aircraft and provided guidance on how to adjust arrival flight paths before it became necessary to use emergency recovery procedures.

FD2004-00443

- f. Between 13 Aug 99 and 18 Aug 99, you transferred an aircraft to another controller without first obtaining their approval. You also descended one aircraft in front of an approaching aircraft where the closure rate between the two was 370 knots. Your supervisor intervened to correct the latter situation by directing one of the aircraft to perform an "expedite descend" to avoid a collision. For this, your supervisor rated your performance as "unsatisfactory," directed you to review pertinent publications, and scheduled you for additional simulator training.
- g. Between 21 Aug 99 and 2 Sep 99, you failed to maintain proper separation distance between two aircraft. You failed to recognize the problem and your supervisor intervened and directed the aircraft away from each other. The aircraft approached to within three miles of each other. You also stated you wanted to transfer out of this career field. For this, your supervisor rated your performance as "unsatisfactory", suspended your Position Certification, and removed you from training.
- 3. Copies of the documents to be forwarded to the separation authority in support of this recommendation are attached. The commander exercising SPCM jurisdiction or a higher authority will decide whether you will be discharged or retained in the Air Force, and if you are discharged, how your service will be characterized. If you are discharged, you will be ineligible for reenlistment in the Air Force.
- 4. You have the right to consult counsel. Military legal counsel has been obtained to assist you. I have made an appointment for you to consult with the Area Defense Counsel, at Bldg 2906, first floor, on 1905 at 0900 hrs. You may consult civilian counsel at your own expense.
- 5. You have the right to submit statements in your own behalf. Any statements you want the separation authority to consider must reach me by 16 DEC 99 (3 workdays from the date of this memorandum) unless you request and receive an extension for good cause shown. I will send them to the separation authority.
- 6. If you fail to consult counsel or to submit statements in your own behalf, your failure will constitute a waiver of your right to do so.
- 7. You have been scheduled for a medical examination. You must report to family plactice on 19 Mod 99 (date) at 0860 (time).
- 8. Any personal information you furnish in rebuttal is covered by the Privacy Act of 1974. A copy of AFI 36-3208 is available for your use in the squadron orderly room.



(FD2004-00443

#### Attachments:

- 1. 305 OSS Form 1, 5-7 Sep 98
- 2. 305 OSS/OSAT Form 4, 25 Jan 99
- 3. Memo, 25 Jan 99
- 4. 305 OSS Form 1, 31 Jan-5 Feb 99
- 5. 305 OSS/OSAT Form 4, 12 & 15 Feb 99
- 6. Statement, 26 Feb 99
  7. Memo, 25 Feb 99
- 8. 305 OSS, Form 1, 15-17 Mar 99
- 9. 305 OSS Form 1, 20-24 Apr 99
- 10. 305 OSS Form 4, 14 May 99
- 11. 305 OSS Form 1, 13-18 Aug 99
- 12. 305 OSS Form 1, 21-26 Aug 99
- 13. Memo, 2 Sep 99
  14. Airman's Acknowledgment of Notification Memorandum